



MEANS AND PROCEDURES FOR GRANTING PROXIES FOR THE GENERAL MEETING, AS WELL AS FOR THE EXERCISE OF THE VOTE BEFOREHAND FROM A DISTANCE

- Attendance:

In accordance with the provisions of Article 16 of the Company's Bylaws and Article 13 of the Regulations of the General Shareholders' Meeting, shareholders holding one or more shares, whose ownership is recorded in the corresponding book-entry registry, have the right to attend the General Shareholders' Meeting five (5) days prior to the date on which the Meeting is to be held.

- Register of shareholders and proxies physically attending the General Meeting venue:

At the place and on the date indicated in the notice of the General Shareholders' Meeting and from two hours prior to the time announced for the start of the meeting, shareholders and proxies may present to the personnel in charge of the attendance register the documents accrediting their right to attend and, if applicable, representation. The right to attend shall be evidenced by showing the certificate of entitlement issued by the entities in charge of the accounting record of the shares of INMOCEMENTO, S.A. showing the ownership of the shares or by presenting the attendance card issued by INMOCEMENTO, S.A. or by the entities participating in the Sociedad de Gestión de los Sistemas de Registro, Compensación y Liquidación de Valores S.A. (Iberclear). Attendees may also be asked to prove their identity by presenting their DNI, NIE or passport (or equivalent supporting document).

Likewise, in the event that the shareholder is a legal entity, the natural person representing it must also accredit sufficient power of attorney for representation.

- Representation:

Any shareholder entitled to attend may be represented at the General Shareholders' Meeting by another person, even if such person is not a shareholder. The proxy must be conferred in the terms and with the scope established in the Capital Companies Act, in writing and specifically for the Meeting, except in the cases excepted in the Capital Companies Act.

If the proxy form does not indicate the specific person to whom the shareholder grants his proxy, it shall be deemed to be granted in favor of the Chairman of the General Shareholders' Meeting.

- Vote:

Shareholders entitled to attend may vote (i) by attending the Meeting in person at the premises where the meeting is held, (ii) by attending by telematic means, or (iii) by casting their vote by remote means of communication prior to the Meeting.

- Issuance of votes and granting of proxies for the General Shareholders' Meeting by remote means of communication prior to the Meeting.

I.- Voting by remote means of communication.

In accordance with the provisions of Articles 18 of the Company's Bylaws and 24 of the General Meeting Regulations, shareholders may vote on the proposals related to the items on the Agenda by means of postal correspondence or electronic communication that duly guarantees the identity



of the shareholder and, if applicable, the security of the electronic communications, following the instructions below:

I.1.- Postal absentee voting.

Shareholders wishing to vote by postal correspondence must send the attendance card issued by the entities in charge of the book-entry registry or the attendance card model provided by INMOCEMENTO, S.A. In all matters not provided for in the attendance card issued by the entities in charge of the book-entry registry, the rules set forth in the attendance card model provided by INMOCEMENTO, S.A. shall be applied in addition to the attendance card issued by the entities in charge of the book-entry registry.

The card, duly completed and signed, must be sent to INMOCEMENTO, S.A. by any of the following procedures:

- a) By delivery or shipment to the registered office (*C/ Balmes, 36, 08007 Barcelona*) or to the offices in Madrid (*Av. del Camino de Santiago, 40, 28050 Madrid*), to the attention, in both cases, of "*Investor Relations*".
- b) By delivering the completed and signed card to the entity participating in Iberclear where your shares are deposited when the latter offers the service of sending them to INMOCEMENTO, S.A.

I. 2.- Voting by electronic communication.

Shareholders wishing to vote by electronic communication may do so through the INMOCEMENTO, S.A. website, in the section dedicated to the General Shareholders' Meeting within the "Shareholders and Investors" section, following the instructions specified in each of the screens of the aforementioned website.

The vote by means of electronic communication will be issued under qualified electronic signature or advanced electronic signature, under the terms set forth in the applicable regulations, provided that they are based on (i) the current Electronic User Certificate issued by the Spanish Public Certification Authority (CERES) dependent on the Fábrica Nacional de la Moneda y Timbre, which has not been revoked, or (ii) the qualified electronic certificate incorporated to the electronic National Identity Card issued in accordance with Royal Decree 255/2025, of April 1, which regulates the National Identity Card, which is in force and has not been revoked.

Any shareholder who has an electronic signature that complies with one of the aforementioned requirements and identifies himself/herself with it may cast his/her vote in relation to the items on the Agenda of the General Shareholders' Meeting.

II.- Granting of representation by means of remote communication systems.

In accordance with the provisions of Articles 17 of the Company's Bylaws and 12 of the General Meeting Regulations, shareholders may grant their proxy for the General Meeting by means of postal correspondence or electronic communication that duly guarantees the identity of the shareholder and the proxy and, if applicable, the security of the electronic communications, following the instructions below:

II.1.- Granting of representation by postal correspondence.

Shareholders wishing to grant their proxy by postal correspondence must send to INMOCEMENTO, S.A. the attendance card issued by the entities in charge of the book-entry



registry or the attendance card model provided by INMOCEMENTO, S.A. In all matters not provided for in the attendance card issued by the entities in charge of the book-entry registry, the rules set forth in the attendance card model provided by INMOCEMENTO, S.A. shall be applied in addition to the attendance card issued by the entities in charge of the book-entry registry.

If the proxy is granted to the Chairman of the Meeting or of the Board or to any other member of the Board of Directors, including the Secretary or Vice-Secretary non-directors, the card must be sent to INMOCEMENTO, S.A. by any of the following procedures:

- a) By delivery or shipment to the registered office (*C/ Balmes, 36, 08007 Barcelona*) or to the offices in Madrid (*Av. del Camino de Santiago, 40, 28050 Madrid*), to the attention, in both cases, of *"Investor Relations"*.
- b) By delivering the completed and signed card to the entity participating in Iberclear where your shares are deposited when the latter offers the service of sending them to INMOCEMENTO, S.A.

II.2.- Granting of representation by electronic communication.

Shareholders who wish to grant their proxy by electronic communication may do so through the INMOCEMENTO, S.A. website, in the section dedicated to the General Shareholders' Meeting within the "Shareholders and Investors" section, following the instructions specified in each of the screens of the aforementioned website.

The granting of representation by means of electronic communication will be issued under qualified electronic signature or advanced electronic signature, under the terms set forth in the applicable regulations, provided that they are based on (i) the current Electronic User Certificate issued by the Spanish Public Certification Authority (CERES) dependent on the Spanish Mint (Fábrica Nacional de la Moneda y Timbre), (ii) the qualified electronic certificate incorporated to the electronic National Identity Card issued in accordance with Royal Decree 255/2025, of April 1, which regulates the National Identity Card, which is in force and has not been revoked.

Any shareholder who has an electronic signature that meets one of the above requirements and identifies himself/herself with it may grant his/her proxy through the website.

II.3.- Provisions common to the granting of representation by remote means of communication.

The shareholder who grants his proxy by remote means of communication must inform the appointed proxy of the proxy granted, who in turn must leave a record of his acceptance. For these purposes, the proxy shall be deemed to accept his representation: (i) by attending the General Shareholders' Meeting by telematic means, under the terms set forth in the section "Telematic Attendance at the General Shareholders' Meeting" of this notice; or (ii) by physically attending the day and place of the General Shareholders' Meeting, for which purpose the appointed representatives must identify themselves by means of their DNI, NIE or passport (or equivalent accrediting document), and deliver the printed copy of the delegation made by postal or electronic means, duly signed by the representative and the shareholder represented.

When the proxy is granted to the Chairman of the Meeting, the Chairman of the Board or any other member of the Board of Directors, including the Secretary or the Vice-Secretary who are not Board Members, this communication shall be deemed to have been made upon receipt by INMOCEMENTO, S.A. of the proxy conferred.



In the event that instructions have been issued by the represented shareholder, the proxy shall vote in accordance with such instructions and shall be obliged to keep such instructions for one year from the date of the corresponding Meeting.

The delegation may also include those items which, although not included in the Agenda of the notice of meeting, may be dealt with at the Meeting, as permitted by law.

The representative may only exercise the vote of his principal by attending the General Meeting in person, either by telematic means under the terms set forth in the "Telematic Attendance at the General Meeting" section of this notice, or by physically attending the meeting in person at the meeting venue.

The proxy may represent more than one shareholder without limitation as to the number of shareholders represented. When a proxy holds proxies for several shareholders, he/she may cast votes of different signs according to the instructions given by each shareholder.

II.4.- Conflict of interest.

For the purposes of the provisions of Articles 523 and 526 of the Capital Companies Act, we hereby inform you that the Chairman of the Board of Directors, as well as any other member of the Board of Directors, are in conflict of interest in relation to: (i) item 1.2 of the Agenda with respect to the corporate management of the Board and (ii) items 3.1 and 3.2 of the Agenda in relation to the Annual Report on Remuneration and the Remuneration Policy, respectively. Likewise, there is a conflict of interest (i) in relation to items 2.1 to 2.10 of the Agenda, the directors whose category is submitted for ratification by the General Shareholders' Meeting, with respect to their own ratification and (ii) in the cases included in sections b) or c) of article 526.1 of the Capital Companies Act (removal, separation or dismissal of directors and exercise of corporate action for liability) that may arise outside the Agenda in accordance with the Law, the affected director. In relation to all of them, if the represented party has not given precise voting instructions, the proxy, unless expressly indicated to the contrary, shall be deemed to have been granted to the Secretary of the General Shareholders' Meeting.

III.- Common rules.

III.1.- Deadline for the exercise of proxy and voting by remote means of communication.

The proxies granted and the votes cast by remote means of communication prior to the Meeting, both by postal correspondence and by electronic communication, may be cast as from the day of publication of the notice of meeting and must be received by INMO CEMENTO, S.A. before twenty-four (24) hours on the day immediately prior to the day scheduled for the holding of the General Meeting on first call, i.e. before 11:59 p.m. on June 11, 2025.

Proxies and votes received after the deadline will be deemed not to have been granted and not to have been cast, respectively. In this regard, after the aforementioned deadline, only proxies granted in writing by means of the attendance card presented at the shareholders' registration desks at the place and on the day of the General Shareholders' Meeting will be valid.

III.2.- Priority rules regarding attendance, voting and representation by remote means of communication.

III.2.1. Priority of personal assistance.



The personal attendance of the shareholder at the General Meeting, either physically or telematically, shall have the effect of revoking the proxy granted and the vote cast by remote means of communication.

III.2.2. Priority of remote voting over the granting of remote representation.

Voting by any means of remote communication shall render ineffective any granting of a proxy electronically or by means of a printed paper card, whether previously, which shall be deemed revoked, or subsequently, which shall be deemed not to have taken place.

III.2.3. Priority in the event of several proxies or votes being granted by means of remote communication.

In the event that a shareholder validly grants several proxies or validly casts several votes by different means of remote communication, the proxy and/or vote received last shall prevail, invalidating those received earlier.

III.3. Co-ownership

In the event of co-ownership of shares, for the purposes of Article 126 of the Capital Companies Act, it shall be presumed that the co-owner who votes or grants the proxy by remote means of communication is designated by the rest of the co-owners to exercise the rights deriving from the shares.

IV.- Technical incidents.

INMOCEMENTO, S.A. reserves the right to modify, suspend, cancel or restrict the mechanisms of delegation or electronic voting when technical or security reasons so require or demand.

INMOCEMENTO, S.A. shall not be liable for any damages that, if applicable, the shareholder may suffer as a result of breakdowns, overloads, line failures, connection failures, malfunction of postal mail, or any other eventuality of the same or similar nature, beyond the control of INMOCEMENTO, S.A., that prevent the use of the mechanisms for voting and delegation by remote communication.
